STARTING SALARIES ACCEPTED BY MILR GRADUATES (U.S. ONLY)

CLASS OF	MEAN	MEDIAN	RANGE		
2016	\$84,730	\$85,000	\$40,000	-	\$150,000
2015	\$85,708	\$85,000	\$50,000	-	\$120,000
2014	\$84,110	\$85,000	\$52,146	-	\$120,000

CLASS OF 2016

BY SECTOR*	MEAN	MEDIAN	RANGE		
Bio/Pharma/ Life Sci	\$82,667	\$85,000	\$78,000	-	\$ 85,000
Educ/Govt/ Labor/NP	\$72,500	\$ 71,000	\$48,000	-	\$100,000
Fin Svcs/Insur.	\$90,667	\$ 92,500	\$87,000	-	\$ 92,500
Manuf.	\$90,583	\$82,000	\$75,000	-	\$150,000
Oil/Energy	\$ 85,167	\$ 87,500	\$78,000	-	\$ 90,000
Tech.	\$86,444	\$90,000	\$40,000	-	\$ 111,000
*Not enough data points to report Telecomm and Consulting/Professional Practice					

*Not enough data points to report Telecomm. and Consulting/Professional Practice

CLASS OF 2016 SIGN-ON BONUSES

MEAN	MEDIAN	% RECEIVED (U.S)
\$13,481	\$12,000	67%

CLASS OF 2017 SUMMER 2016 INTERNSHIP SALARIES**

Mean	\$1,426/week
Median	\$1,425/week
Range Total	\$770-\$2,080/week

70% received housing, subsidy, and/or relocation allowance

**Not enough data points to report out Educ/Govt/Labor/Nonprofit

MILR/MBA STARTING SALARIES (U.S.ONLY)

CLASS OF	MEAN	MEDIAN	RANGE	
2016	\$106,667	\$105,000	\$ 85,000 -	\$140,000
2015	\$105,000	\$100,000	\$ 80,000 -	\$135,000
2014	\$107,833	\$ 111,000	\$100,000 -	\$112,500

CLASSES OF 2018 AND 2019 MILR/MBA SUMMER 2017 INTERNSHIP SALARIES

MEAN	MEDIAN	RANGE
\$1,553	\$1,600	\$1,443 - \$1,600/week

100% received housing, subsidy, and/or relocation allowance

MILR/MBA 2016 FULL-TIME & 2017 SUMMER

EMPLUTERS
Bank of America
Deloitte Consulting
Honeywell
IBM
Johnson & Johnson

LG Electronics Lyft Microsoft Whirlpool Willis Towers Watson

GEOGRAPHIC LOCATION OF GRADUATES

id Atlantic	10%	New England	
idwest	10%	South	
Y Metro	7.5%	West	
on-Metro NYS	7,5%	International	
		Rounding error	

M

N١

No

GRADUATE SCHOOLS ATTENDED

ESCP Europe University of Wyoming

2016 FULL-TIME & 2017 SUMMER EMPLOYERS

Abbvie Amazon.com*† American Express American Federation of Teachers Amgen Avascent Axis Law Chambers Bill & Melinda Gates Foundation BP British Petroleum* brightspot strategy Bristol-Myers Squibb*† Capital Group Companies*+ Cigna* Cisco Systems, Inc.* Colgate-Palmolive CommScope Corning Incorporated*+ Cummins Inc.* Dell, Inc.+ Deloitte Consulting Eaton Corporation Ecolab Fricsson Inc. European Trade Union Institute Fair Labor Association Franklin Templeton Investments General Electric*+ General Mills*† Government of India Government of UK, Cabinet Office

Hershey Company (The) Hilton hiO Labs Honeywell* HP, Inc. (Hewlett-Packard Company) IBM Ingersoll Rand JPMorgan Chase & Co. Johnson & Johnson **KLA-Tencor** Corporation Lockheed Martin Marsh & McLennan Companies* McKesson Corporation Microsoft* **OneTrust Home Loans** PepsiCo PwC Saudi Aramco (Saudi Arabian Oil Co.) Shell Sikorsky (Lockheed Martin) Syniverse **TE Connectivity Corporation** Thermo Fisher Scientific T-Mobile USA, Inc. United Nations Secretariat United Technologies Corporation UnitedHealth Group University of Alaska World Elites Housing

*These organizations made full-time hires in both 2015 and 2016 †These organizations have hired more than one master's graduate for a full-time position

ILR School

8%

19%

19%

17% 2%



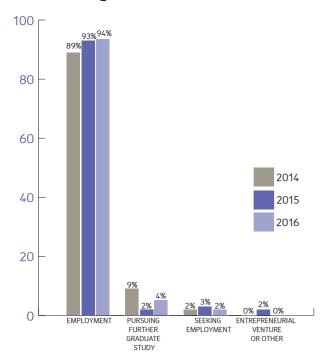


Advancing THE WORLD OF

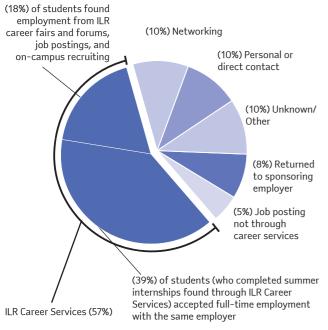


Cornell University

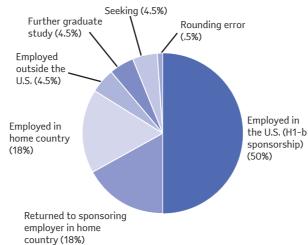
Postgraduate Activities



How Graduates Found Their Jobs



International Students



International students represent 40% of the Class of 2016. 53% of the international Class of 2018 completed summer 2017 internships in the U.S.

2016 Job Titles For Full-Time Employment

Accountability Associate Assistant to Benefit Administrator Associate Human Resources Manager **Compensation Operational** Analyst **Compensation Specialist** Consultant Deputy Chief Personnel Officer **Design Strategist Global Compensation Manager** Global Human Resources Associate Global Human Resources **Business Partner** Human Resources Account Manager Human Resources Associate Human Resources Business Partner Human Resources Consultant Human Resources Development **Program Participant**

Human Resources Generalist Human Resources Leadership Development Program Specialist Human Resources Manager Human Resources Pathways Program Human Resources Project Manager Human Resources Representative Legal Associate Mortgage Loan Originator Office Manager Organizer People Analytics Consultant Policy Advisor Senior Associate, Communications Senior Industrial Relations Representative Senior Manager Senior Manager, Organization **Development & Learning**



MILR Concentrations

Human Resources and Organizations

Focuses on people in organizations, including the roles of line managers, the HR function and HR professionals in contributing to organizational success and employee well-being and such key aspects of organizational life as leadership, decision-making, and conflict resolution. The emphasis is on both theoretical and practical applications. Traditional classroom experiences are regularly enriched by interactions with senior corporate executives and other managers who focus on the real-time challenges they face.

Collective Representation

Focuses on industrial relations, including the past, present and future of the labor movement. In addition to the core courses, students who choose this concentration can take classes on the history of unions, the modern workforce, international and comparative political economy, and theories of the labor movement, as well as gain practical skills to apply to jobs in unions, labor relations, and related areas. This program is ideal for students with at least one year of work experience who are interested in social justice, or professionals in the labor movement who are looking for a change of pace.

Dispute Resolution

The DR concentration is flexible and is intended to address student needs and interests, given career options that favor experience and further education, especially in law. It is not intended to prepare students for entry-level opportunities. The rise of alternative dispute resolution (ADR) in employment relations and other fields has created opportunities for students with experience interested in pursuing careers as mediators, arbitrators, or facilitators. A growing number of corporations and other organizations have hired dispute resolution specialists to manage their ADR programs. Federal and State agencies, such as the US Federal Mediation and Conciliation Service and the US department of Labor, and international agencies, such as the International Labour Organization, employ specialists in dispute resolution.

Labor Market Policy

Candidates are prepared for careers in public policy toward labor markets. These are careers that analyze, develop, and administer public policy; careers that will often bridge government, private firms, and non-profit organizations. The curriculum provides students with skills that will enable them to evaluate government policies. It also provides students with knowledge of public and private institutions that are fundamental to the operation of the labor market.

International and Comparative Labor

Students have the opportunity to increase their understanding of international and comparative industrial relations, human resources, organizations, and labor markets. In particular, it is expected that students will understand how varying industrial relations and human resources policy and labor market institutions "work" in different national contexts.